

Message Text

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PAGE 01 DAKAR 02831 01 OF 02 151156Z
ACTION AF-10

INFO OCT-01 ISO-00 SS-15 MMO-01 AID-05 ICA-11 DODE-00
PC-01 AGR-01 /045 W
-----034076 151321Z /21
R 151033Z APR 78
FM AMEMBASSY DAKAR
TO SECSTATE WASHDC 3707

LIMITED OFFICIAL USE SECTION 1 OF 2 DAKAR 2831

FOR DICK MOOSE, AF, FROM THE AMBASSADOR

E.O. 11652: N/A

TAGS: AMGT, PFOR, XA, SG

SUBJECT: GOALS/OBJECTIVES AND RESOURCE MANAGEMENT (GORM)

REF: ASTATE 069374

1. MISSION RESPONSE TO REFTEL PROVIDED BELOW.

2. A. FY-80 PROJECTIONS FOR OPTIMAL PROGRAMS

TOTAL MISSION RESOURCES (OPTIMAL):

TOTAL PERSONNEL	TOTAL DIRECT HIRE (INCREASE)		CONTRACT	
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	US	LOCAL	US	LOCAL
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STATE	24 (2)	36 (4)	0	7 (4)
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AID	27 (3)	21 (9)	50 (35)	42 (30)
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ICA	5 (0)	14 (1)	0 (0)	0 (0)
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DAO	4 (0)	1 (0)	0 (0)	0 (0)
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PEACE CORPS

(STAFF)	5 (1)	7 (0)	0 (0)	3 (3)
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TOTAL (INCREASE)	65 (6)	79 (14)	50 (35)	52 (37)
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PROGRAM:

	OPTIMAL(DOLS)	INCREASE(DOLS)
STATE (TOTAL S&E)	1,194,645	291,321
AID	23,500,000	12,500,000
ICA (TOTAL COUNTRY BUDGET INCLUDING		
FAS, ETC.	376,000	89,000
FMS/IMET	400,000	275,000
PEACE CORPS(TOTAL COUNTRY BUDGET)	662,000	50,000
SPECIAL SELF-HELP	100,000	25,000
TOTAL	26,232,645	13,230,321

ADMINISTRATIVE SUPPORT ONLY (FAS, LOCAL PERSONNEL, OFFICE SPACE, SUPPLIES, EQUIPMENT, ALLOWANCES, TRAVEL, ETC.):

	OPTIMAL(DOLS)	INCREASE(DOLS)
STATE	1,058,000	258,000
AID	4,332,000	881,000
ICA	134,500	38,500
DAO	181,500	58,533
PEACE CORPS	421,000	103,000
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TOTAL	6,127,000	1,339,033
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3. B. EXPLANATION AND COMMENT:

1. WE ARE KEEPING OUR EXPLANATIONS AND COMMENTS AS BRIEF AS POSSIBLE SINCE U.S. GOALS AND OBJECTIVES HAVE BEEN EXTENSIVELY TREATED IN DAKAR'S A-17 OF 21 FEB 78. THIS IS THE BASIC DOCUMENT ON WHICH THIS PRESENT SUBMISSION IS BASED. ATTENTION IS ESPECIALLY DRAWN TO THE AMBASSADOR'S OVERVIEW STATEMENT OF PP. 2-4 OF DAKAR'S A-17.

2. THE LARGEST INCREASES IN PEOPLE AND IN MONEY FOR FY-80 ARE FOR AID. THIS IS IN KEEPING WITH THE NUMBER ONE MISSION GOAL OF SPURRING ECONOMIC DEVELOPMENT IN SENEGAL, MAINLY IN THE AGRICULTURAL SECTOR, AND SPECIFICALLY "INCREASED FOOD SUPPLIES AND IMPROVED QUALITY OF LIFE IN THE RURAL AREAS THROUGH AN EFFECTIVE AID PROGRAM." THE ADDITIONAL PEOPLE ADVOCATED IN THE AID SECTOR, I.E. INCREASE OF 3 DIRECT HIRE AMERICANS, 9 DIRECT HIRE LOCALS, 35 CONTRACT AMERICANS AND 30 CONTRACT LOCALS, TOGETHER WITH THE INCREASE OF \$12,500,000 IN THE AID PROGRAM BUDGET ARE DIRECTLY SUPPORTIVE OF TWO MAJOR RELEVANT MISSION OBJECTIVES, FIRST, TO "INCREASE NATIONAL

FOOD PRODUCTION AND IMPROVE ECOLOGICAL CONDITIONS THROUGH AID PROJECTS IN CEREALS PRODUCTION AND STORAGE, IMPROVED CULTIVATION METHODS, IRRIGATION, PEST CONTROL, LIVESTOCK DEVELOPMENT AND RANGE MANAGEMENT, NATURAL RESOURCE MANAGEMENT, REVEGETATION AND REFORESTATION;" AND SECOND, TO "IMPROVE THE QUALITY OF LIFE THROUGH HEALTH PROGRAMS FOR THE RURAL POOR AND PROGRAMS FOR THE PARTICIPATION OF WOMEN IN RURAL DEVELOPMENT."

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ACTION AF-10

INFO OCT-01 ISO-00 SS-15 MMO-01 AID-05 ICA-11 DODE-00
PC-01 AGR-01 /045 W
-----034429 151231Z /21

R 151033Z APR 78
FM AMEMBASSY DAKAR
TO SECSTATE WASHDC 3708

LIMITED OFFICIAL USE SECTION 2 OF 2 DAKAR 2831

FOR DICK MOOSE, AF, FROM THE AMBASSADOR

3. THE INCREASES IN STATE PERSONNEL (2 DIRECT HIRE, 4 LOCAL DH, 4 LOCAL CONTRACT) AND IN S&E (PLUS 291,321) AND ADMINISTRATIVE SUPPORT (PLUS 258,000) PROVIDE FOR IMPROVED SECURITY PROGRAMS IN DAKAR AND IN NEIGHBORING POSTS THROUGH THE ASSIGNMENT OF AN RSO; IMPROVED BUDGET AND MANAGEMENT SERVICES TO THIS AND NEIGHBORING POSTS THROUGH ASSIGNMENT OF AMERICAN B&F OFFICER (DAKAR AT PRESENT HAS NONE); PLUS LOCALS NECESSARY TO HELP US SUPPORT NOT ONLY EXPANDED MISSION HERE BUT CONSTANTLY INCREASING LEVEL OF ADMINISTRATIVE SERVICES WHICH DAKAR IS BEING CALLED ON TO PROVIDE FOR EXPANDING U.S. PRESENCE IN MAURITANIA, MALI, GUINEA, GUINEA-BISSAU, GAMBIA AND CAPE VERDE. WE REFER TO MISSION OBJECTIVE TO "CONTINUE AND IMPROVE THE QUALITY AND SCOPE OF THE SUPPORT WHICH THE MISSION IN DAKAR PROVIDES TO NEIGHBORING POSTS IN ADMINISTRATIVE SERVICES SUCH AS FOR TRAVEL AND TRANSPORTATION, PROCUREMENT OF SUPPLIES, POUCHES AND COMMUNICATIONS AND PERSONAL SERVICES."
THE INCREASE IN PEACE CORPS STAFF (PLUS 1 AMERICAN) AND CONTRACT (PLUS 3 LOCALS) WOULD COME ABOUT AS THE RESULT OF

THE ESTABLISHMENT OF A REGIONAL PEACE CORPS TRAINING PROGRAM IN DAKAR TO ASSIST WITH TRAINING REQUIREMENTS FOR PEACE CORPS IN AFRICA. THIS WOULD BE LIMITED OFFICIAL USE

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IN SUPPORT OF REGIONAL OBJECTIVES, INCLUDING INCREASING THE NUMBER OF VOLUNTEERS IN RURAL DEVELOPMENT AND BASIC HUMAN NEEDS PROJECTS. LITTLE CHANGE IN SENEGAL PROGRAM LEVELS IS ANTICIPATED.

5. THE \$275,000 INCREASE INDICATED IN THE FMS/IMET SECTOR IS FOR PROFESSIONAL AND PILOT TRAINING FOR SENEGALESE MILITARY. THIS WOULD BE IN DIRECT SUPPORT OF SEVERAL US GOALS AND OBJECTIVES: TO ENCOURAGE CONTINUED SENEGALESE OPPOSITION TO COMMUNIST BLOC AND OTHER MILITARY INTERVENTION IN AFRICA, TO PERMIT SENEGAL TO DIVERSIFY ITS MILITARY TRAINING SERVICES, AND TO PROVIDE A MODERATE LEVEL OF ASSISTANCE TO ENHANCE SENEGAL'S MODEST DEFENSE CAPABILITY.

6. NONE OF ABOVE ADDRESSES A MAJOR SHORTCOMING IN U.S. POLICY SIGNALLING IN "AMBASSADOR'S OVERVIEW STATEMENT" OF OUR A-17 OF 21 FEB 78, NAMELY THAT THERE IS A MAJOR GAP CAUSED BY THAT ASPECT OF WASHINGTON POLICY WHICH KEEPS THE U.S. OUT OF MAJOR INFRASTRUCTURE PROJECTS IN THE SAHEL REGION. THIS POLICY GAP IGNORES THE FUNDAMENTAL LONG-TERM REQUIREMENT OF THE SAHEL REGION TO MAKE UP SOMEHOW FOR THE LACK OF RELIABLE RAINFALL. THIS POLICY GAP WILL RESULT IN KEEPING THE SAHEL COUNTRIES PERMANENTLY ON THE INTERNATIONAL DOLE. WE NEED TO BE AT LEAST TALKING ABOUT THE POSSIBILITY OF US INVOLVEMENT IN MAJOR DAMS AND IRRIGATION PROJECTS. WE SHOULD ALSO BE ENGAGING CONGRESS IN A DIALOGUE. A GOOD PLACE TO START WOULD BE OMVS (ORGANIZATION FOR THE DEVELOPMENT OF THE SENEGAL RIVER) PROJECTS SUCH AS THE DAM AT MANANTALI IN MALI OR DIAMA IN SENEGAL. US PARTICIPATION WOULD NOT ONLY PROVIDE NEEDED FUNDING BUT WOULD PROBABLY SERVE AS A CATALYST FOR OTHER SOURCES OF MONEY. IN ADDITION WE COULD BE GIVING A LIMITED OFFICIAL USE

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BOOST TO AN UNUSUAL EXAMPLE OF AFRICAN REGIONAL COOPERATION IN THE SAHELIAN REGION. THE PRICE OF US INVOLVEMENT IN OMVS INFRASTRUCTURE PROJECTS, HOWEVER, WOULD HAVE TO BE INITIALLY COSTED OUT IN WASHINGTON.

4.C. FIVE TO TEN PERCENT REDUCTION IN MISSION BUDGET:

- FOREGO ASSIGNMENT OF REGIONAL SECURITY OFFICER
- CANCEL B&F OFFICER POSITION
- ELIMINATE JUNIOR POLITICAL OFFICER POSITION
- ELIMINATE AMERICAN DIRECT HIRE NURSE; SEEK TO
REPLACE BY LOCAL HIRE AMERICAN.

TEN PERCENT REDUCTION:

ABOVE PLUS

- ELIMINATE REGIONAL LABOR OFFICER POSITION
- FOREGO INCREASE OF ONE IN PEACE CORPS STAFF
- ELIMINATE ICA JUNIOR OFFICER TRAINEE SLOT
- HOLD DOWN AID DIRECT HIRE INCREASE TO TWO,
INSTEAD OF THREE AMERICANS.

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Message Attributes

Automatic Decaptioning: X
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Current Classification: UNCLASSIFIED
Concepts: MANAGEMENT, PERSONNEL, POLICIES
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Copy: SINGLE
Draft Date: 15 apr 1978
Decaption Date: 01 jan 1960
Decaption Note:
Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 20 Mar 2014
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Disposition History: n/a
Disposition Reason:
Disposition Remarks:
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Review Exemptions: n/a
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TAGS: AMGT, PFOR, XA, SG
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